FY2014 Full Year Results Presentation August 2014 John Conidi, Managing Director

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ASX: CAJ

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# Agenda

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- 2. Full Year Results FY2014:
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- 4. A Clear and Focused Strategy
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- 6. MRI Strategy Gaining Traction
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# 1. Company Snapshot

- First and only specialised diagnostic imaging company listed on the ASX (ASX: CAJ)
- Largest diagnostic imaging network in Victoria, with 52 clinics
- Full service offering X rays through to MRI
- Profitable business model
- Track record of outstanding growth expected to continue through both organic & acquisitive measures

Key Information	Taken at market close 11/8/14	
Share price	\$0.540	
Shares on issue	431.2m	
Market capitalisation	\$232.8m	
52 week range	\$0.280 - \$0.695	
Dividend per share	Interim FY14: 0.40 cents Final FY14: 0.50 cents	
EPS	1.68 cents	



КРІ	FY2014	FY2013	% change
Revenue	\$90.3m	\$62.5m	<b>+</b> 45 %
NPBT Margin	11.3%	8.5%	🕇 +280 bps
NPBT	\$10.2m	\$5.3m	+ 92%
NPAT	\$7.2m	\$3.6m	+ 99%
EPS (basic = diluted)	1.68c	0.94c	+ 79%
DPS (fully franked)	0.90c	0.55c	+ 82%

# 2b. Results Commentary

#### Revenue up 45% to \$90.3m

#### Driven by:

- Market share gains
- Organic industry growth
- Full year of MDI trading
- Govt regulatory changes to MRI referral rights – effective Nov-13



### <u>NPAT up 99% to \$7.2m</u>

Underpinned by:

- Scalability of the business model
- Ongoing improvements in cost and
- operational efficiencies
- Higher MRI margins



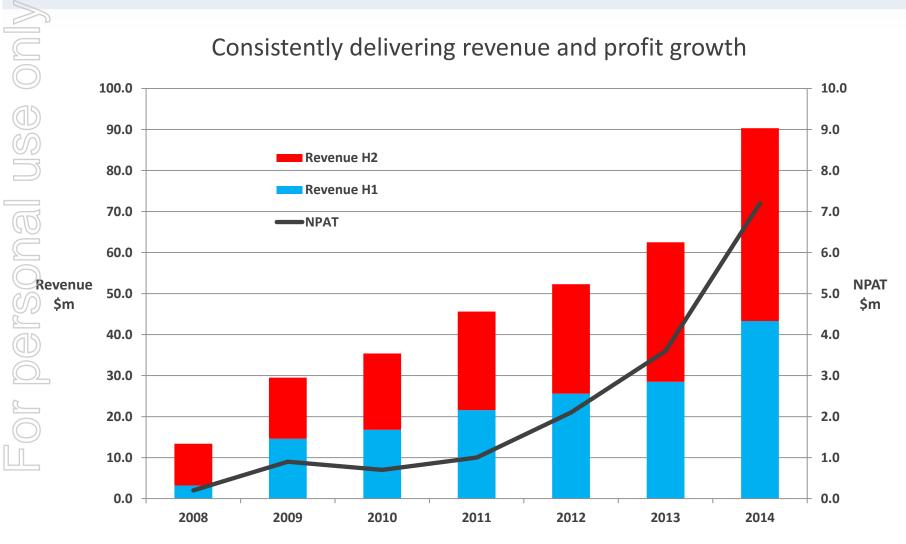
### 82% Dividend uplift

Key details:

- 0.9cps (Interim plus Final)
- Fully Franked
- Reflects strong financial performance, solid funding position and positive operational outlook

## 2c. Track Record Continues...

### Consistently delivering revenue and profit growth



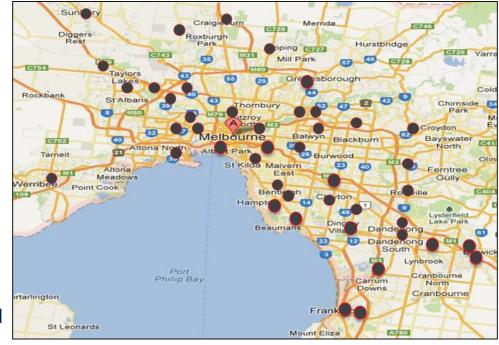
# 3. DI - A Changing Landscape

- MRI growth driven by Government reforms now a reality
- Government fiscal pressure
- Uncertainty around proposed Federal Budget measures
- Consolidation when, not if
- Emergence of Private Health Insurance as payers across primary and secondary health
- "Big Data" an enabler to better utilise our knowledge to better service our patients
- Disruptive technology improving patient outcomes at the expense of competitors



# 4. A Clear and Focused Strategy

- Strong focus on MRI services
- Superior customer offering full range of affordable DI services
- Dominant market positioning
- Pursue further growth opportunities
- > (Victorian and interstate)
- Equip all clinics with the latest IT infrastructure and medical equipment
- Market leading focus on data capture and management to improve workflow and service offering

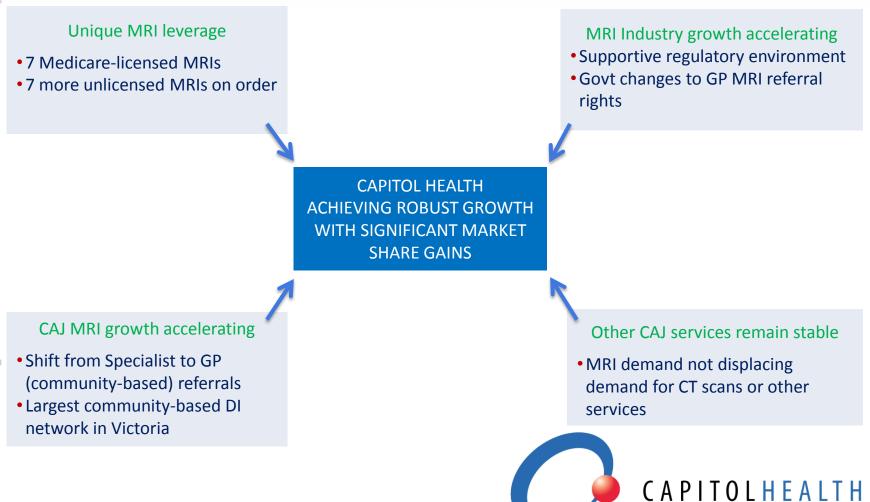


Footprint of Capitol Health clinics in metropolitan Melbourne



# 5. Capitol's Growth Dynamics





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# 6. MRI Strategy Gaining Traction

Signs that regulatory changes to GP MRI referral rights (effective 1 Nov-13) are positively impacting Capitol's MRI and overall group revenues:

- Total annual increase in Medicare benefits paid for all DI in FY2014 (8.8%\*) in line with longterm average YoY rate
- Effectively no growth in specialist referred MRI's for the period Jan-Jun 2014 when compared to Jan-Jun 2013 (1.7%\* against long-term average of 10.8%\*) significant when compared to 38.7%\* growth in total MRI benefits paid for the same period
- Real growth in the GP referred sector 28.6%\* of total MRI referrals for Jan-Jun 2014 when compared to 2.7%\* for the same period in 2013 (or 36.9%\* of the period to period increase)
- Average "organic" MRI revenue within Capitol up 100% for Jan-Jun 2014 when compared to the same period for 2013, <u>excluding</u> the added positive impact of MRI's from the MDI acquisition
- No apparent internal substitution of other modalities by MRI within Capitol network, therefore additional MRI's performed by CAJ likely at the "expense" of other DI Providers and/or their modalities or replacement of Specialist MRI referrals by direct GP referrals

\* Based on published Medicare statistics on MRI and total benefits paid for the stated periods

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# 7. Acquisitions - Strategic Rationale

Acquisitions will play an increasing role in driving growth; Capitol has and will continue to be selective to ensure any transaction adds shareholder value

- Must align with Capitol's corporate strategy
- Community-based DI providers
- Locations in population growth areas no overlap with existing Capitol facilities
- MRI capability licensed or unlicensed
- Enhances geographical footprint
- Emphasis on technology
- Introduction of higher margin businesses Gap charging models
- Vendor Radiologists retained on contracts
- Capitol has significant debt headroom to acquire the right organisation(s)

# 8. Outlook for Capitol Health

### Strong performance expected to continue into FY2015

#### Organic and acquisitive growth:

- Government initiatives & Capitol's appealing customer offering expected to drive further organic growth
- The Board remains responsive to opportunities for expansion both in and outside of VIC

#### Continued uplift in revenue and profits:

- Leveraged to ongoing market share gains achieved through footprint expansion, customer offering & favourable Government legislation
- Ongoing financial benefits from higher margin 'Gap-charging' businesses into network
- Highly scalable business model
- Operational efficiencies

Interim and Final Dividend payments expected to continue (based on current outlook)

# 9. Summary and Outlook

Capitol Health's aim is to deliver sustainable growth and profitability for our shareholders

- Another record financial performance NPAT up 99%, revenue up 45%
- Attractive Dividend yield and growth Final Dividend 0.5cps, up 67% on Final Dividend for FY2013
- Anticipating a strong FY2015 Full year contribution from fully rebated MRI studies , and 7 new (unlicensed) MRI's coming on stream in 1H15 14 units in fleet expected by October 2014
- Positioned as the largest community-based DI network in Victoria, with further growth opportunity
- Clear and focused business strategy MRI focused
- Highly scalable commercial model
- Attractive offering for customers, Radiologists and referrers
- Supportive regulatory environment





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